

City Comparisons Beverly Hills

Service Demand	
Statistical Base Year	2005
Total Service Calls	5,395
% EMS	60%
% Fire	2%
% False Alarm	22%
% Fire & Other	24%
% Other	16%
Calls Per 1,000 People	150
Resources	
Fire Stations in the City	3
Fire Stations Serving City	3
Total Staff	3
Total Uniform Staff	89
Sworn Staff per Station	82
Sworn Staff per 1,000	2.3
Staffing Base Year	2005

City Comparisons Burbank

Service Demand	
Statistical Base Year	2005
Total Service Calls	8,775
% EMS	NA
% Fire	NA
% False Alarm	NA
% Fire & Other	NA
% Other	NA
Calls Per 1,000 People	83
Resources	
Fire Stations in the City	6
Fire Stations Serving City	6
Total Staff	136
Total Uniform Staff	121
Uniform Staff per Station	NA
Uniform Staff per 1,000	1.1
Staffing Base Year	2005

City Comparisons Culver City

Service Demand	
Statistical Base Year	2005
Total Service Calls	4,228
% EMS	81%
% Fire	2%
% False Alarm	7%
% Fire & Other	9%
% Other	10%
Calls Per 1,000 People	104
Resources	
Fire Stations in the City	3
Fire Stations Serving City	3
Total Staff	72
Total Uniform Staff	61
Uniform Staff per Station	4 Avg.
Uniform Staff per 1,000	1.5
Staffing Base Year	2005

City Comparisons

Los Angeles

Service Demand 2005	
Statistical Base Year	2005
Total Service Calls	713,762
EMS	40%
Fire	5.7%
False Alarm	NA
Fire & Other	NA
Other	51%
Calls Per 1,000 People	181
Resources	
Fire Stations in the City	103
Fire Stations Serving City	103
Total Staff	3,900
Total Uniform Staff	3,376
Uniform Staff per Station	NA
Uniform Staff per 1,000	0.9
Staffing Base Year	2005

City Comparisons Santa Monica

Service Demand	
Statistical Base Year	2005
Total Service Calls	11,366
% EMS	76%
% Fire	2%
% False Alarm	NA
% Fire & Other	NA
% Other	22%
Calls Per 1,000 People	125
Resources	
Fire Stations in the City	5
Fire Stations Serving City	5
Total Staff	112
Total Uniform Staff	105
Uniform Staff per Station	NA
Uniform Staff per 1,000	1.2
Staffing Base Year	2005

Los Angeles Fire Department

DEPARTMENTAL

BULLETIN

Bulletin No. 11-05

April 22, 2011

TO: All Members

FROM: D. L. Frazeur, Chief Deputy, Emergency Operations
Emile W. Mack, Chief Deputy, Administrative Operations

SUBJECT: **IMPLEMENTATION OF 2011 DEPLOYMENT PLAN**

The 2011 Deployment Plan (Plan) is designed to maximize service delivery under a reduced budget. The Plan will end the Modified Coverage Plan and provide the ability to augment coverage when needed. The Plan will be incrementally implemented beginning in June 2011, with the major implementation occurring on July 5, 2011. Some limited changes will occur after the July 5, 2011 implementation as apparatus and equipment becomes available. Members are encouraged to Email their input and supporting arguments regarding Plan implementation to lafd.deployment@lacity.org.

The Plan includes:

- Closing one Division Office
- Closing two Battalion Offices
- Closing twelve Engines and opening one Engine (net loss of eleven)
- Closing seven Light Forces
- Closing seven 800-Series Ambulances and opening three 800-Series Ambulances (net loss of four)
- Closing one Paramedic Rescue Ambulance and opening one Paramedic Rescue Ambulance
- Upgrading ten Fire resources to Paramedic Assessment Companies
- Swapping the location of a single Engine with a Haz Mat Task Force
- Eliminating Staff Assistant positions from seven Battalions
- Renaming the Staff Assistant to "Emergency Incident Technician" (EIT)
- Opening one additional EMS Battalion Office
- Increasing the Ready Reserve Engine fleet (400-Series)
- Increasing the Ready Reserve Ambulance fleet (600-Series)

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EMERGENCY OPERATIONS:

Emergency operations continue to be based on company unity and the Incident Command System (ICS) as currently established by Department policy. Certain dispatch algorithms will change in order to maintain accountability. Specific operational issues will be addressed in future publications, i.e., communications plan, disposition of radios, equipment, apparatus, etc.

Command Concept:

- Initial assignment Captain I or II will assume command and then transfer command progressively to the first arriving Battalion Chief, as per current policy.
- After command is transferred to the Battalion Chief, the Captain I or II will maintain SitStat/ReStat at the Command Post until released, at the discretion of the Incident Commander.
- A Command Post Company will be dispatched on all structure responses and other complex incident types as part of the first alarm assignment.
- EMS Battalion Captains do not serve as a replacement for the EIT, but will be trained to perform SitStat/ReStat and may serve in functional positions within the ICS.

ADMINISTRATIVE OPERATIONS:

OCD will take charge of the Master Calendar.

Based on EIT and EMS Battalion Captain staffing levels, a concept of operation has been adopted where each Battalion will be "paired" with a neighboring Battalion so that each pair of Battalions has one EIT and one EMS Battalion Captain. Throughout the Department, "paired" Battalions will work together, using a "share and share alike" concept. Battalion Commanders, EITs and EMS Battalion Captains will need to work together to ensure that clear lines of supervision are adhered to while conducting Department business.

Battalion with EIT		Paired Battalion without EIT		EMS District Office	
Batt	Location	Batt	Location	EMS	Location
1	FS 4	2	FS 44	2	FS 44
5	FS 27	14	FS 60	14	FS 78
10	FS 39	17	FS 84	17	FS 84
12	FS 98	15	FS 70	15	FS 70
13	FS 33	6	FS 49	6	FS 36
11	FS 13	18	FS 68	18	FS 61
4	FS 5	9	FS 37	9	FS 59

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EITs will report directly to the Battalion Commander of the Administrative Battalion where they are assigned. Some duties currently performed by the Staff Assistant will be distributed to officers and other members within each Battalion. The EIT will be responsible for staffing and assign hire for the paired Battalions. The EIT will provide daily rosters to both Battalions.

EMS Battalion Captains will report directly to the Battalion Commander of the Administrative Battalion where they are assigned. EMS Battalion Captains will handle administrative EMS issues for both of the paired Battalions and focus on EMS delivery:

- Respond to emergencies
- Manage EMS personnel: training, mentoring, evaluation
- Handle limited logistics (narcotics and ePCR support)

A number of duties currently performed by EMS Battalion Captains will be re-assigned to other areas within the Department as follows:

- EMS Division
- Medical Liaison Unit
- Station personnel
- Quality Improvement
- Training Division

RESOURCE DEPLOYMENT:

The Plan will reconfigure resources as follows:
 (Resources are sorted according to the current organization)

Name	Effect on Resources	Effect on Organization
DIVISION 1		Close Division 1
BATTALION 1		Batt 1 reassigned to South Div.
FIRE STATION 003	Close Division 1 (AC & SA)	
FIRE STATION 004	Task Force 4, Squad 4, PRA 4 and RA 804 move to FS 21; Engine 21, PRA 21 move to FS 4; EMS 1 reassigned to FS 44 as EMS 2. Add RA 804, Add 400-Series Engine	TF 4, SQ 4, PRA4, RA 804 reassigned to Batt 13
FIRE STATION 009	Close Engine 209, Add 800-Series Ambulance	
FIRE STATION 010	Upgrade Light Force to Assessment	FS 10 reassigned to Batt 11
FIRE STATION 017	Upgrade Engine to Assessment, Close Assessment Light Force, add 600-Series Ready Reserve Ambulance	

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Name	Effect on Resources	Effect on Organization
BATTALION 2		Batt 2 reassigned to South Div.
FIRE STATION 012	No Change	
FIRE STATION 042	Close 800-Series Ambulance, add 600-Series Ready Reserve Ambulance	
FIRE STATION 044	Add Batt 2, Add EMS office	
FIRE STATION 050	Close Assessment Engine, Upgrade LF to Assessment, add 600-Series Ready Reserve Ambulance	
FIRE STATION 055	Batt 2 moves to FS 44, SA position eliminated	
FIRE STATION 056	No Change	FS 56 reassigned to Batt 5
BATTALION 5		Batt 5 reassigned to North Div.
FIRE STATION 027	No Change	
FIRE STATION 035	Upgrade LF to Assessment, Close Engine, add 600-Series Ready Reserve Ambulance	
FIRE STATION 041	No Change	
FIRE STATION 052	Upgrade Engine to Assessment, EMS 5 reassigned to FS 59 as EMS 9	
FIRE STATION 076	No Change	
FIRE STATION 082	No Change	
BATTALION 7		Close Battalion 7
FIRE STATION 001	Close Engine, add 600-Series Ready Reserve Ambulance	FS 1 reassigned to Batt 2
FIRE STATION 002	Upgrade Light Force to Assessment, Close Batt 7	FS 2 reassigned to Batt 1
FIRE STATION 016	Close 800-Series Rescue Ambulance, add 600-Series Ready Reserve Ambulance	FS 16 reassigned to Batt 2
FIRE STATION 025	No Change	FS 25 reassigned to Batt 1
FIRE STATION 047	Close Light Force, add 600-Series Ready Reserve Ambulance	FS 47 reassigned to Batt 2
BATTALION 9		Batt 9 reassigned to North Div.
FIRE STATION 019	No Change	
FIRE STATION 023	No Change	
FIRE STATION 037	SA position eliminated	
FIRE STATION 059	Add EMS Office	
FIRE STATION 069	Upgrade Light Force to Assessment, Close Engine	
FIRE STATION 071	No Change	
BATTALION 11		Batt 11 reassigned to South Div.
FIRE STATION 006	Add 600-Series Ready Reserve Ambulance	
FIRE STATION 011	Upgrade Light Force to Assessment	
FIRE STATION 013	No Change	
FIRE STATION 020	Close Engine, Upgrade Light Force to Assessment, add 600-Series Ready Reserve Ambulance	
FIRE STATION 029	No Change	

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Name	Effect on Resources	Effect on Organization
DIVISION 2		Rename South Division
BATTALION 3		Close Battalion 3
FIRE STATION 014	Upgrade Engine to Assessment, Close Assessment Light Force	FS 14 reassigned to Batt 1
FIRE STATION 015	Close Batt 3	FS 15 reassigned to Batt 11
FIRE STATION 021	Task Force 4, Squad 4, Rescue Ambulance 4 and Rescue Ambulance 804 move to FS 21; Engine 21, Rescue Ambulance 21 move to FS 4	FS 21 reassigned to Batt 13
FIRE STATION 026	No Change	FS 26 reassigned to Batt 18
FIRE STATION 034	No Change	FS 34 reassigned to Batt 18
FIRE STATION 046	No Change	FS 46 reassigned to Batt 13
BATTALION 4		Batt 4 reassigned to South Div.
FIRE STATION 005	No Change	
FIRE STATION 051	No Change	
FIRE STATION 062	No Change	
FIRE STATION 063	No Change	
FIRE STATION 067	Add 600-Series Ready Reserve Ambulance	
FIRE STATION 080	No Change	
FIRE STATION 095	No Change	
BATTALION 6		Batt 6 reassigned to South Div.
FIRE STATION 036	Upgrade Engine to Assessment, Add EMS Office	
FIRE STATION 038	Close Light Force	
FIRE STATION 040	Close 800-Series Ambulance, add 600-Series Ready Reserve Ambulance	
FIRE STATION 048	No Change	
FIRE STATION 049	Close 800-Series Ambulance, add 600-Series Ready Reserve Ambulance, SA position eliminated	
FIRE STATION 085	No Change	
FIRE STATION 101	No Change	
FIRE STATION 110	No Change	
FIRE STATION 111	No Change	
FIRE STATION 112	No Change	
BATTALION 13		Batt 13 reassigned to South Div.
FIRE STATION 033	No Change	
FIRE STATION 057	No Change	
FIRE STATION 064	Add Rescue Ambulance 264	
FIRE STATION 065	Close Rescue Ambulance 265, Add 800-Series Ambulance, EMS 13 is reassigned to FS 36 as EMS 6	
FIRE STATION 066	No Change	
FIRE STATION 079	No Change	FS 79 reassigned to Batt 6

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Name	Effect on Resources	Effect on Organization
BATTALION 18		Batt 18 reassigned to South Div.
FIRE STATION 043	No Change	
FIRE STATION 058	Upgrade Engine to Assessment, Close Light Force, add 600-Series Ready Reserve Ambulance	
FIRE STATION 061	Batt 18 moves to FS 68. Add EMS Office	
FIRE STATION 068	Batt 18 moves to FS 68. EMS 18 relocated to FS 6, SA position eliminated	
FIRE STATION 092	Close Engine, add 600-Series Ready Reserve Ambulance	FS 92 reassigned to Batt 9
FIRE STATION 094	No Change	
DIVISION 3		
BATTALION 10		Renamed North Division Batt 10 reassigned to North Div.
FIRE STATION 039	No Change	
FIRE STATION 081	No Change	
FIRE STATION 083	EMS 10 reassigned to FS 84 as EMS 17	
FIRE STATION 088	No Change	
FIRE STATION 090	No Change	
FIRE STATION 099	No Change	
FIRE STATION 100	No Change	
FIRE STATION 109	No Change	
FIRE STATION 114	No Change	
BATTALION 12		
BATTALION 12		Batt 12 reassigned to North Div.
FIRE STATION 007	No Change	
FIRE STATION 024	Close 800-Series Ambulance, add 600-Series Ready Reserve Ambulance	
FIRE STATION 074	Close Engine, add 600-Series Ready Reserve Ambulance	
FIRE STATION 075	Close Engine, add 600-Series Ready Reserve Ambulance	
FIRE STATION 077	EMS 12 reassigned to FS 70 as EMS 15	
FIRE STATION 091	No Change	
FIRE STATION 098	No Change	
BATTALION 14		
BATTALION 14		Batt 14 reassigned to North Div.
FIRE STATION 060	SA position eliminated	
FIRE STATION 078	Add 600-Series Ready Reserve Ambulance, Add EMS office	Add EMS Office
FIRE STATION 086	No Change	
FIRE STATION 089	No Change	
FIRE STATION 097	No Change	
FIRE STATION 102	No Change	
FIRE STATION 108	Close 800-Series Ambulance, add 600-Series Ready Reserve Ambulance	

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	Effect on Resources	Effect on Organization
BATTALION 15		Batt 15 reassigned to North Div.
FIRE STATION 008	Close 800-Series Ambulance, add 600-Series Ready Reserve Ambulance	
FIRE STATION 018	No Change	
FIRE STATION 028	Add Assessment Engine, Close Assessment Light Force	
FIRE STATION 070	Add EMS Office, SA position eliminated	
FIRE STATION 087	No Change	
FIRE STATION 096	Close Engine, add 600-Series Ready Reserve Ambulance	
FIRE STATION 103	No Change	
FIRE STATION 107	No Change	
BATTALION 17		Batt 17 reassigned to North Div.
FIRE STATION 072	Upgrade Engine to Assessment, Close Light Force	
FIRE STATION 073	Close Engine, add 600-Series Ready Reserve Ambulance	
FIRE STATION 084	Add EMS Office, SA position eliminated	
FIRE STATION 093	No Change	
FIRE STATION 104	No Change	
FIRE STATION 105	Close Engine, add 600-Series Ready Reserve Ambulance	
FIRE STATION 106	No Change	

*A list of abbreviations appears at the end of the bulletin.

TRANSFER AND PLACEMENT OF AFFECTED PERSONNEL

The Plan will eliminate a total of 318 field positions (106 on each platoon) which will necessitate the formation of pools in several ranks. Pools will be established at Task Force stations in accordance with Department policy. It is expected that there will be two to three Firefighters in pool positions on each platoon in each of the 29 Task Force Stations that remain following the implementation of the Plan. There will be fewer members in rated pool positions.

April 22, 2011 – Resource closure list will be published via the LAFD Portal.

April 27, 2011, through June 8, 2011 – Vacancies will be filled according to Department Policy and past practice. Members who are assigned to a fire station that houses a resource to be closed are encouraged to request transfer to an existing, published vacancy according to Department policy and past practice. These transfers will be considered administrative transfers.

May 25, 2011 – ESB will provide detailed information on the process through which members will be selected for displacement based on seniority and through volunteers.

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Instructions will be included for members wishing to submit a "priority list of desired assignments". The "priority list of desired assignments" will be due in ESB no later than June 16, 2011.

June 22, 2011 – Displaced members will be transferred, giving consideration to the "priority list of desired assignments" provided to ESB; any existing F-18A's on file will also be considered. All available vacancies will be filled at this time. These transfers will be considered administrative. Transfers published on Wednesday June 22, 2011 will be effective July 3, 2011.

As per Manual of Operations 3/1-20.01, the following criteria will be considered when filling vacancies:

1. The need for special qualifications to more effectively conduct the work of the Department.
2. Personal development of the member.
3. Possibility of improving performance of the individual and increasing effectiveness over previous situations which may have fostered individual lack of cooperation or conflict with other members.
4. After giving full consideration to Nos. 1 through 3 above, the vacancy shall be filled on the basis of seniority, as follows:
 - a. In grade
 - b. In rank
 - c. On the Department

Note: "house seniority" is not a factor in transfers

TIMELINE OF TRANSFERS FOR THE 2011 DEPLOYMENT PLAN

Date	Effective Date	Action
April 22		Resource closure list published.
April 27	May 8	Publish transfers. Publish vacancies.
May 11	May 22	Publish transfers. Publish vacancies.
May 25	June 5	Publish transfers. Publish vacancies. ESB sends memo with displaced members list and solicitation for volunteers to transfer.
June 8	June 19	Publish transfers. Publish vacancies.
June 22	July 3	Transfer displaced members utilizing F-18A's and FG-53's into vacancies and pool assignments. Publish vacancies.

Additional Information Related to Transfers

1. In all fire stations where an Engine, Light Force, or Ambulance is closed, staffing in all ranks will be reduced by transfer of volunteers and then by reverse seniority (members with lowest seniority in rank first). Firefighters' and Firefighter

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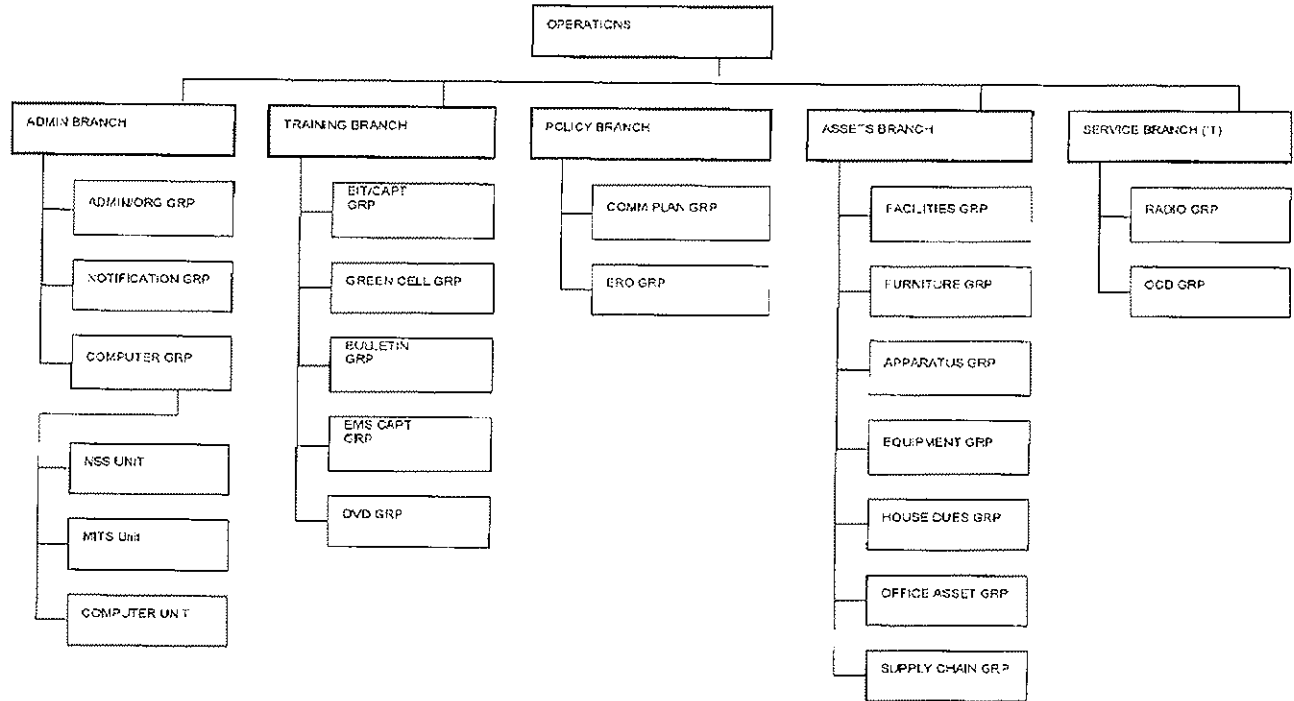
Paramedics' seniority in rank is based on their date of hire. Rated members' seniority is based on date in grade, then date in rank.

2. In Task Force assignments where an Assessment company is closed and the remaining company is upgraded to Assessment status, the Firefighter/Paramedic assigned to the bonus position will be assigned to the company upgrading to Assessment status.
3. At fire stations where a resource of one type is closing and a resource of a different type is being added, members assigned to the station will be allowed to remain in their assignment to fill new positions on their assigned platoon in their rank. Specifically, at Fire Station 28, one Firefighter/Paramedic, one Firefighter, and one Engineer on each platoon will have the option to remain assigned to Fire Station 28 to staff the newly created Engine 28. Similarly, two Firefighters assigned to Fire Station 9 will have the option to remain when Engine 209 is closed and Rescue Ambulance 809 is opened.
4. Staff Assistants in positions being eliminated will be transferred to vacant EIT positions based on seniority. Staff Assistants that are not placed into vacant EIT positions will be transferred through the same process as other displaced members. Displaced Staff Assistants may submit an F-17 for consideration for EIT positions, and if selected will be transferred to those positions according to current Department policy. Members displaced from Staff Assistant positions may submit an F-18A for any published Firefighter vacancy, and should submit an FG-53 "priority list of desired assignments".
5. Chief Officers desiring to change their preference of assignment shall submit a request for transfer (F-225) to Emergency Operations by May 2, 2011. Chief Officer transfers will be published on or before June 3, 2011. The effective date of Chief Officer transfers will be included in the publication listing the transfers.
6. Newly created EMS Battalion Captain assignments will be filled in accordance with past practice.
7. Members assigned to Fire Stations 21 and 4 will be transferred to new assignments.

IMPLEMENTATION:

An ICS transition command structure has been formed to implement the plan. The operational portion of this plan includes the following structure. Members with concerns or input regarding the specific areas identified in the structure may provide their input by e-mail to lafd_deployment@lacity.org.

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FINAL CONFIGURATION

When the Department has completed its transition to the Plan, the final configuration will be as follows:

**NEW DEPARTMENT ORGANIZATION
 2011 DEPLOYMENT PLAN**

STAFFED RESOURCES

UNSTAFFED RESOURCES

SOUTH DIVISION

STAFFED RESOURCES		UNSTAFFED RESOURCES
BATTALION 1		
FIRE STATION 002	ALF 2, E 2, RA 2	
FIRE STATION 003	LF 3, E 3, RA 3, RA803	
FIRE STATION 004	AE 4, RA 4, RA 804, BC 1	E 404
FIRE STATION 009	T 9, E 9, RA 9, RA 209, RA 809	
FIRE STATION 014	AE 14, RA 14, RA 814	E 414
FIRE STATION 017	AE 17, RA 17	E 417*, RA 617
FIRE STATION 025	AE 25, RA 25	

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	STAFFED RESOURCES	UNSTAFFED RESOURCES
BATTALION 2		
FIRE STATION 001	LF 1, RA 1	E 401, RA 601
FIRE STATION 012	LF 12, AE 12, RA 12	
FIRE STATION 016	AE 16	RA 616
FIRE STATION 042	AE 42	RA 642
FIRE STATION 044	AE 44, RA 844, BC 2, EMS 2	BP 44, SW 44
FIRE STATION 047	E 47, RA 47	BP 47, E 447, RA 647
FIRE STATION 050	ALF 50, RA 850	E 450*, RA 650
FIRE STATION 055	E 55, RA 55	

BATTALION 4		
FIRE STATION 005	LF 5, E 5, RA 5, BC 4	URT 5, SW 5, HMT 5
FIRE STATION 051	AE 51, RA 51	
FIRE STATION 062	AE 62, RA 62	
FIRE STATION 063	LF 63, E 63, RA 63	
FIRE STATION 067	AE 67, RA 867	RA 667
FIRE STATION 080	ARFF 80, FOAM 180, 280, 380, STAIR 80	
FIRE STATION 095	LF 95, E 95, RA 95	HMSQ 95 (flex staff)

BATTALION 6		
FIRE STATION 036	AE 36, RA 36, EMS 6	FT 36
FIRE STATION 038	E 38, RA 38	HMT 38, E 438
FIRE STATION 040	AE 40	RAT 40, RA 640
FIRE STATION 048	LF 48, AE 48, RA 848	HMSQ 48 (flex staff)
FIRE STATION 049	AE 49, BOAT 4, BOAT 3, BC 6	RA 649
FIRE STATION 079	AE 79, RA 79	
FIRE STATION 085	LF 85, E 85, RA 85	
FIRE STATION 101	E 101, RA 101	
FIRE STATION 110	BOAT 5	
FIRE STATION 111	BOAT 1	
FIRE STATION 112	E 112, RA 112, BOAT 2 (ALS)	MST 112

BATTALION 11		
FIRE STATION 006	E 6, RA 6	RA 606
FIRE STATION 010	ALF 10, E 10, RA 10, RA 810	
FIRE STATION 011	ALF 11, E 11, RA 11, RA 811	
FIRE STATION 013	E 13, RA 13, BC 11	
FIRE STATION 015	ALF 15, E 15, RA 15	
FIRE STATION 020	ALF 20, RA 20	E 420*, RA 620
FIRE STATION 029	LF 29, E 29, RA 29, RA 829	DECON 29

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	STAFFED RESOURCES	UNSTAFFED RESOURCES
BATTALION 13		
FIRE STATION 021	LF 21, E 21, RA 21, RA 821, HMSQ 21, ARS 1	HMT 21
FIRE STATION 033	LF 33, AE 33, RA 33, RA 833, BC 13	
FIRE STATION 046	AE 46, RA 46, RA 846	
FIRE STATION 057	AE 57, RA 57, RA 257, RA 857	
FIRE STATION 064	LF 64, AE 64, RA 64, RA 264, RA 864	
FIRE STATION 065	AE 65, RA 65, RA 865	
FIRE STATION 066	LF 66, AE 66, RA 66, RA 866, SOUTH DIV	

BATTALION 18		
FIRE STATION 026	LF 26, AE 26, RA 26, RA 826	
FIRE STATION 034	AE 34, RA 34, RA 834	MST 34
FIRE STATION 043	E 43, RA 43	
FIRE STATION 058	AE 58, RA 58	E 458, RA 658
FIRE STATION 061	LF 61, E 61, RA 61, RA 861, EMS 18	
FIRE STATION 068	E 68, RA 68, RA 868, BC 18	
FIRE STATION 094	LF 94, AE 94, RA 94, RA 894	BP 94

NORTH DIVISION

BATTALION 5		
FIRE STATION 027	LF 27, E 27, RA 27, RA 827, BC 5	UTF
FIRE STATION 035	ALF 35, RA 35, RA 835	BP 35, E 435, RA 635
FIRE STATION 041	E 41, RA 41	BP 41
FIRE STATION 052	AE 52, RA 52	
FIRE STATION 056	AE 56, RA 566, HR 56	
FIRE STATION 076	AE 76, RA 876	
FIRE STATION 082	E 82, RA 82	

BATTALION 9		
FIRE STATION 019	E 19, RA 19	BP 19
FIRE STATION 023	AE 23, RA 23	BP 23
FIRE STATION 037	LF 37, E 37, RA 37, BC 9	MST 37
FIRE STATION 059	AE 59, RA 59, EMS 9	RAT 59
FIRE STATION 069	ALF 69, RA 69	E 469, RA 669
FIRE STATION 071	AE 71, RA 71	
FIRE STATION 092	ALF 92, RA 92	E 492*, RA 692

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	STAFFED RESOURCES	UNSTAFFED RESOURCES
BATTALION 10		
FIRE STATION 039	ALF 39, E 39, RA 39, BC 10	
FIRE STATION 081	AE 81, RA 81, RA 881	RAT 81
FIRE STATION 083	AE 83, RA 83	BP 83, ELT 83, MST 83
FIRE STATION 088	LF 88, E 88, RA 88, US&R 88, NORTH DIV	URT 88, TR, WT 88, UTF
FIRE STATION 090	LF 90, E 90, RA 90	
FIRE STATION 099	AE 99, RA 99	ARS 2
FIRE STATION 100	E 100, RA 100	SW 100, FT 100
FIRE STATION 109	AE 109, RA 909	BP 109
FIRE STATION 114	ARFF 114, FOAM 114, 7 HELICOPTERS	

BATTALION 12		
FIRE STATION 007	AE 7, RA 7	
FIRE STATION 024	AE 24	BP 24, RA624
FIRE STATION 074	ALF 74, RA 74	BP 74, E 474*, RA 674
FIRE STATION 075	ALF 75, RA 75	E 475*, RA 675
FIRE STATION 077	AE 77, RA 77	WT 77
FIRE STATION 091	AE 91, RA 91	
FIRE STATION 098	ALF 98, E 98, RA 98, RA 898, BC 12	

BATTALION 14		
FIRE STATION 060	ALF 60, E 60, RA 60, RA 860, BC 14	FT 60
FIRE STATION 078	ALF 78, RA 78, EMS 14	DECON 78, BP 78, RA 678
FIRE STATION 086	AE 86, RA 86	SW 86
FIRE STATION 089	ALF 89, E 89, RA 89, RA 889	HR-B, MST 89, UTF
FIRE STATION 097	AE 97, RA 97	
FIRE STATION 102	AE 102, RA 102	
FIRE STATION 108	AE 108	RA 708

BATTALION 15		
FIRE STATION 008	AE 8	BP 8, RA 608
FIRE STATION 018	AE 18, RA 818	
FIRE STATION 028	AE 28, RA 828	BP 28
FIRE STATION 070	AE 70, RA 70, BC 15, EMS 15	
FIRE STATION 087	ALF 87, E 87, RA 87, HMSQ 87	Haz Mat Flex Staffing
FIRE STATION 096	ALF 96, RA 96	E 496*, RA 696
FIRE STATION 103	AE 103, RA 103	
FIRE STATION 107	E 107, RA 107	

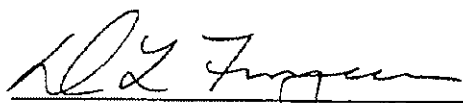
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	STAFFED RESOURCES	UNSTAFFED RESOURCES
BATTALION 17		
FIRE STATION 072	AE 72, RA 72	ELT 72, E 472
FIRE STATION 073	ALF 73, RA 73	E 473, RA673
FIRE STATION 084	AE 84, RA 84, BC 17, EMS 17	BP 84
FIRE STATION 093	LF 93, E 93, RA 93	
FIRE STATION 104	E 104, RA 104	
FIRE STATION 105	ALF 105, RA 105	E 505, RA 705
FIRE STATION 106	AE 106, RA 906	FUEL POD

* Subject to space on apparatus floor

Abbreviations used in charts:

AC =	Assistant Chief	HMSQ =	Hazardous Materials Squad
AE =	Assessment Engine	HMT =	Hazardous Materials Tender
ALF =	Assessment Light Force	HR =	Heavy Rescue
ALS =	Advanced Life Support	LF =	Light Force
ARFF =	Airport Rescue Fire Fighting	MST =	Medical Supply Trailer
ARS =	Arson	RA =	Rescue Ambulance
BC =	Battalion Chief	RAT =	Rehab/Air Tender
BLS =	Basic Life Support	SA =	Staff Assistant
BOAT =	Fireboat	STAIR =	ARFF Air Stair
BP =	Brush Patrol	SW =	Swift Water Rescue
HR -B =	Heavy Rescue Backup	T =	Truck Company
DECON =	Decontamination Tender	TF =	Task Force
DIV =	Division Headquarters	TR =	Tractor Company
E =	Engine	URT =	US&R Tender
ELT =	Emergency Lighting Tender	US&R =	Urban Search & Rescue
FOAM =	ARFF Foam Apparatus	UTF =	US&R Task Force
FT =	Foam Tender	WT =	Water Tender


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 Commander, Emergency Operations


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 Commander, Administrative Operations